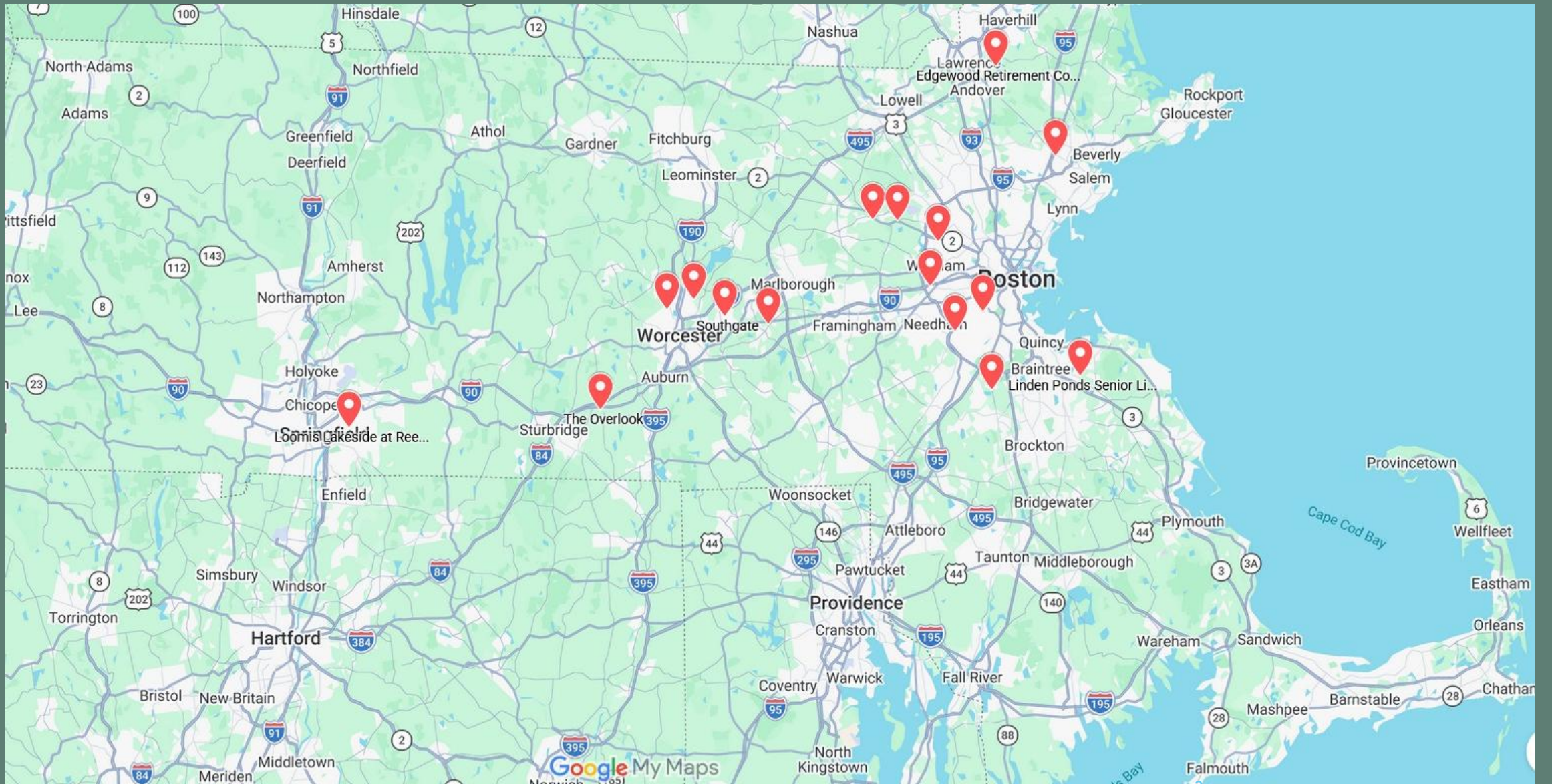




Welcome to the MLCRA Annual Meeting

All participants have been muted.
Please remain on mute for the
duration of the meeting. This
meeting is being recorded. Thank
you.

May 4, 2026



Meeting Agenda

- ▶ **Welcome** - by Caroline Jacobs, President
- ▶ **Guest Speaker** - introduction by Caroline Jacobs
 - ▶ Judith Foster and Keith Collins
 - ▶ “Seniors in the AI Era: Benefits to Health Care, Independence and Well-Being”
- ▶ **Business Meeting:**
 - ▶ Reports
 - ▶ Election

Judith Foster and
Keith Collins

“Seniors in the AI Era:
Benefits to Health
Care, Independence
and Well-Being”

Committee Reports

- ▶ Membership and Community Conversations inc. RAC presidents-- Christine Griffin/ Caroline Jacobs
- ▶ Advocacy and Education -- Dave VanArsdale
- ▶ Treasurer's Report inc the Patriot and Website -- Allison Dolan

MLCRA Membership Report. -- Christine Griffin, VP of Membership

- ▶ Total Members: **1147** Members Not Yet Renewed: **259**
- ▶ Life Members. **205** Unexpired Multi-Year Members **312**
- ▶ 2025 new Members **101**

▶ Why MLCRA Membership Matters

- ▶ **Advocacy:** Strong collective voice for resident interests
- ▶ **Education:** Access to training, certifications, and best practices
- ▶ **Networking & Community Conversations:** Connect with peers, share insights, and engage in meaningful discussions



Community Conversations

We Need Your Input

- ▶ Considering scheduling an early June Community Conversation session on

Accessible Dining at CCRCs

- ▶ Topics: access to needed foods for health & accommodations (e.g., large print menus). What would you like included?
- ▶ Special Conversation with RAC Presidents

Other Ideas?

- ▶ Contact Christine Griffin
- ▶ cmg195566@gmail.com

Advocacy and Education -- Dave VanArsdale

MLCRA Advocacy

- ▶ The full disclosure bill for Continuing Care Retirement Communities Admission Fee refund (S478) was referred to the Senate Committee on Ways and Means on April 1st, and what we hope will be the final step before the full vote in the Legislature.

MLCRA Advocacy

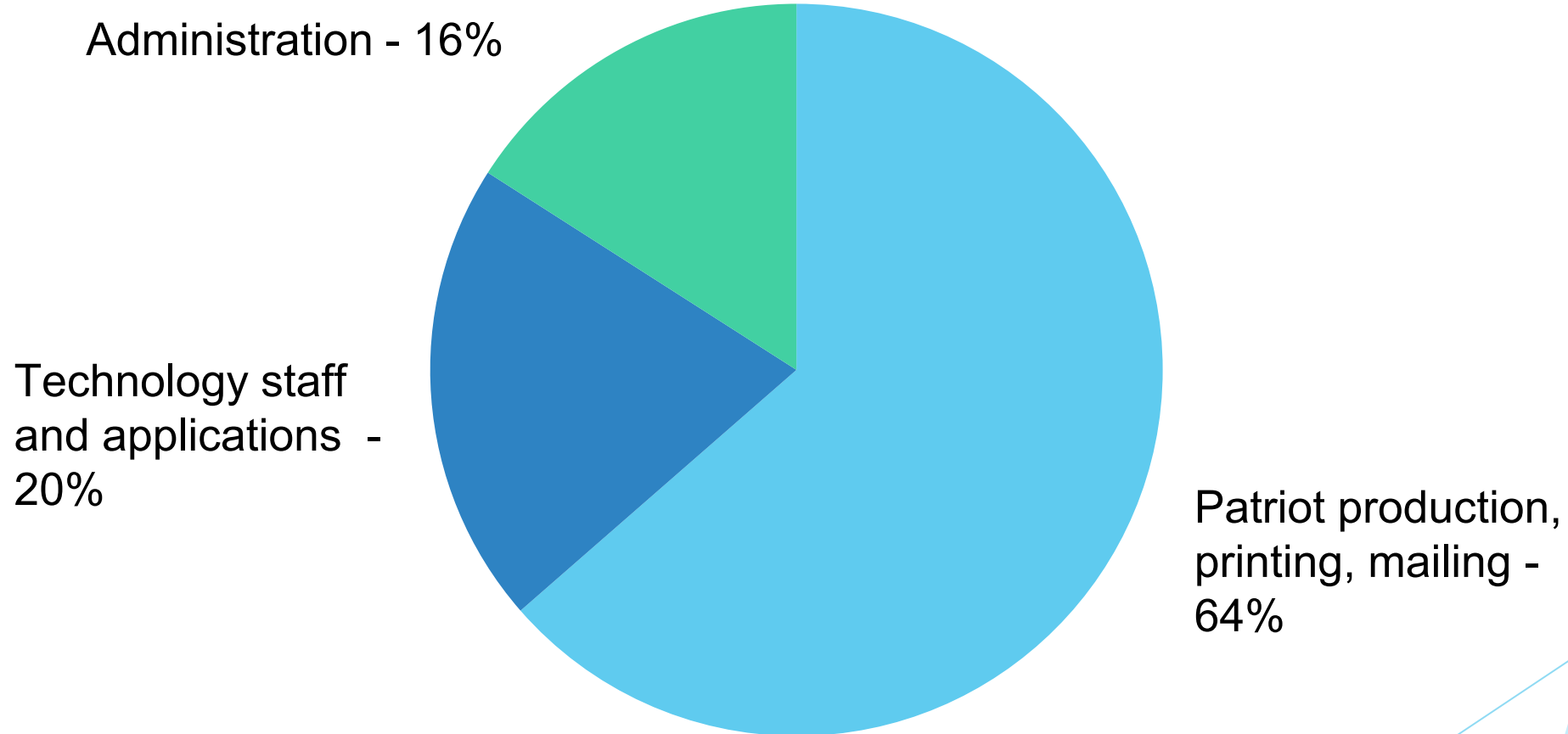
The resident shall sign a statement prior to paying the full entrance fee to the provider or at the time when a specific unit is reserved-whichever is earlier. This statement will be a full disclosure of the Admission Fee refund upon death of the resident or a resident's discharge from the facility.

MLCRA Advocacy

- ▶ The Assisted Living Commission issued a report in January that was approved by the Governor on January 12. The recommendations were sent to the Office on Aging and Independence.
- ▶ The recommendations included improved fire safety and improved consumer protections following the Fall River, Gabriel House fire. The commission also recommended stronger staffing requirements for Assisted Living facilities.

Treasurer- Allison Dolan

MLCRA 2025 Expenses = \$15,823
Revenue (Dues & Interest) = \$12,725



MLCRA BYLAW CHANGES 2026

Staying Current -- Christine Griffin

Massachusetts Life Care Residents' Association Annual Meeting, May 4, 2026



BY-LAW CHANGES AGREED TO BY THE BOARD

- ▶ The following changes were discussed and agreed to in concept.
Formal votes are needed to adopt the revised language.

Article III Section 2

Active Community Definition

Membership - Definition of Community Member

- ▶ **Current Bylaws (2018)**

Requires 15% resident membership to be designated as an active community.

- ▶ **Agreed Change**

The Board will determine whether a community qualifies as an Active Community on a case-by-case basis.

- ▶ **Reason**

Allows smaller CCRCs to participate and removes an arbitrary threshold.

Article V Section 1 Annual Meeting

- ▶ **Current Bylaws**

Does not specify that annual meeting can be conducted in person, by virtual means or through hybrid combination of in-person and virtual participation.

- ▶ **Agreed Change – New Language**

- ▶ The Annual Meeting may be conducted in person, by virtual means, or through a hybrid combination of in-person and virtual participation.
- ▶ The Board of Directors shall determine each year the format of the Annual Meeting, considering logistical, technological, and other relevant considerations.
- ▶ Notice to the membership shall specify the method of attendance selected for that year.

- ▶ **Reason**

Reflects current practice.

REARRANGE ARTICLES

- ▶ **Change Article VI to Board of Directors and Article VII to Officers**
- ▶ **Reason: Better flow**

Article VI Board Of Directors

Current by-laws are silent regarding director terms. This will require adding a new section to Article VII.

▶ **Section 6. Terms of Directors (New Section)**

- ▶ Each director shall serve a term of three (3) years.
- ▶ Directors may serve no more than two (2) consecutive terms, for a maximum of six (6) consecutive years of board service.
- ▶ Upon completion of two consecutive terms, a director must leave the board for a minimum of one (1) full year before being eligible for re-election.
- ▶ After this one-year absence, the individual may be nominated and elected to serve again as a director.
- ▶ To ensure continuity of leadership and experience, the terms of directors shall be staggered so that approximately one-third (1/3) of the board of directors is elected each year.
- ▶ During the initial implementation of staggered terms, the board of directors may assign directors to one-year, two-year, or three-year initial terms as necessary to establish the staggered structure.
- ▶ Thereafter, all director terms shall be for three (3) years.

▶ **Reason: Provides Continuity**

Massachusetts Life Care Residents' Association Annual Meeting, May 5, 2021

Article VI - Board of Directors

- ▶ Current Bylaws don't explain relationship of ex officio term as it relates to term limits.
- ▶ This requires adding new section to Article VII
- ▶ **Section 7. Immediate Past President (New Section)**
 - ▶ Upon completion of their term, the outgoing President may serve as **Immediate Past President** for a period of up to **one (1) year**. The Immediate Past President shall serve as an **ex officio member of the Board of Directors**. This one-year service may occur even if the individual has **reached the maximum of six (6) consecutive years of Board service**, and such service **shall not count toward term limits**.

Article VII Section 2 Officers

- ▶ **Current Bylaws**

The officers shall.....serve a term of 1 year or until their successors are elected.

- ▶ **Agreed Change**

- ▶ Section 2. Delete the following from the first sentence - “to serve a term of one year or until their successors are elected.”

- ▶ **Section 7. Terms of Office. (New Section)**

- ▶ Officers shall serve a term of two (2) years. Officers may serve no more than two (2) consecutive terms as an Officer, for a maximum of four (4) consecutive years as an Officer. Service as an Officer shall not extend the maximum allowable Board service of six (6) consecutive years, except as provided in Article VII, Section 7 regarding the Immediate Past President.

- ▶ **Reason:** Provides Continuity and is consistent with changes to Board term limit.

Voting by Board of Directors

- ▶ **Voting currently allowed by Electronic / Email Voting**

- ▶ **Current Bylaws**

The current bylaws are silent on how board directors can vote. We can leave it that way which might make sense or be more specific that votes by a variety of means will be valid.

- ▶ **Agreed Change — Add new Article addressing voting methods specifically**

Article VII Board of Directors

▶ Section 8 Voting

- ▶ Voting at any meeting of the Association may be conducted by voice vote, by electronic means, or via email, as appropriate to the meeting format and as authorized by the Board of Directors.

Votes cast through approved electronic platforms or by email shall be deemed valid and shall carry the same force and effect as votes cast in person. The Board shall ensure that all voting methods provide reasonable opportunity for participation and that votes can be accurately recorded and verified.

- ▶ **Reason:** Increases participation and reflects current practice

Article VIII Committees Treasurer Section 6b

Treasurer Authority / Expense Approval

▶ Current Bylaws

- ▶ Expenses over \$200 require Board approval.

▶ Agreed Change

- ▶ Extraordinary Expenses \$500 or under may be approved by President
- ▶ Extraordinary Expenses over \$500 require Board approval

▶ Reason: Reflects current financial scale.

Article IX - NaCCRA Appointment Language

- ▶ **Agreed Change**
- ▶ Delete language regarding appointment to NaCCRA.
- ▶ **Reason:** No longer needed in bylaws.

Introduction and Election of MLCRA Board Members and Officers 2026- 2027 -- Caroline Jacobs

Massachusetts Life Care Residents' Association Annual Meeting, May 4, 2026



Proposed 2026-2027 Election Slate

President	Caroline Jacobs, The Commons in Lincoln
Vice President for Membership	Christine Griffin, Linden Ponds
Vice President, Advocacy & Education	David VanArsdale, Edgewood
Treasurer	Allison Dolan, Brooksby Village
Recording Secretary	Marguerite Horn, Loomis Lakeside at Reeds Landing
Corresponding Secretary	Mary-Louise Eggiman, Southgate at Shrewsbury
At Large Members	Paul Blass, NewBridge on the Charles, Dedham *Marcia Bradley, Newbury Court *Cynthia Childs, The Overlook Cyrus Hopkins, Brookhaven at Lexington *Ken Kerber, The Briarwood Steve Straus, Orchard Cove

Congratulations to the new board!

Thanks to everyone for joining the
2026 MLCRA Annual Meeting.



- ▶ Brookhaven, Lexington
- ▶ Brooksby Village, Peabody
- ▶ Edgewood, North Andover
- ▶ Lasell Village, Newton
- ▶ Linden Ponds, Hingham
- ▶ Loomis Lakeside at Reeds Landing,
Springfield
- ▶ NewBridge on the Charles, Dedham
- ▶ Newbury Court, Concord
- ▶ Orchard Cove, Canton

- ▶ Sophia Snow Place, West Roxbury
- ▶ Southgate at Shrewsbury
- ▶ Springhouse, Jamaica Plain
- ▶ The Briarwood Community, Worcester
- ▶ The Commons in Lincoln
- ▶ The Overlook, Charlton
- ▶ The Willows at Westborough
- ▶ The Willows at Worcester

Thanks to everyone for joining the
2026 MLCRA Annual Meeting.

